I U	United States Environmental Protection Agency POSITION DESCRIPTION COVERSHEET		1. DUTY LOCATION Atlanta, GA			NO30109			
. CLASSIFICATIO	ON ACTION a Reference of Series and Date	a of Constante [ lead to	Classify this Position	14.					
		Title		c. Pay Plan	d. Series	c Grade	r. CLC		
Official Allocation	Official			GS	301	11	, r.C.		
4. Supervisor's									
Recommendation . ORGANIZATIO!	NAL TITLE OF POSITION (if any)		TA NAME OF EMPL	OVEE	Kirkland, A	Adrienne			
ORGANIZATI	ON (Give complete organizational break	down)	e e		Circulation 2	XIII CIIIIC			
a. U.S. ENVIRONMENTAL PROTECTION AGENCY			f.						
Region 4			g.	2,5005.25 × 204 × 200 × 100					
	olicy and Management		h. Employing Office Location						
d Office of Human Capital Management		·nt	i. Organization Code TOAD0000						
SUPERVISOR		eville.		1/4					
Grade Evolution of the Control of th	Manager of the definition of supervisor tion leads a team performing one-grade it luation Guide (WLGEG) or is under a we of the applicable pay system.  der. Position leads a team performing tw.  Positions. Position does not meet any of CY CERTIFICATION. Learning that this it the position is necessary to carry out governused for stationy purposes relating to appoint lementing regulations.  and Title of Immediate Supervisor.  Alarm-Chestnut.	the above definitions for an accurate statement	ork and meets the min  ns. This is a non-superat of the major duties are thich I am responsible to the funds, and that fall  d. Typed Name:	imum requireme ervisor non-mana nd responsibilities of The certification is Ise or misleading st	nts for applicat agerial position of this position at made with the k- tatements may co	tion of Part II of his organization of its organization wiedge that it constitute violation or visit in the constitute violation of the consti	of the		
of two	LASSISICATION CERTIFICATION		1	7					
IN OFFICIAL C	LASSIFICATION CERTIFICATION		sition has been classifile	Veraded as require	by Title 5. U.S	Code, in confo	Z3,		
a., Promotion Po	by the U.S. Office of Personnel Management of tential as no promotion potential	or, if no published sta tion develops as pla tion potential to gra	anned and employees pade:	progresses satisfa	ctorily, this pos	sition has know	rmance wi ands		
standards published a., Promotion Po	by the U.S. Office of Personnel Management of tential has no promotion potential	tion develops as plation potential to grant d. "Identical, Allocation Through the IA"	anned and employed pade: Additional" (IA) his position	c./FLSA Dete	etorily, this post rmination MPT   EXEM- ption category)	sition has know	mance wi ands		

### HUMAN CAPITAL ANALYST GS-0301-11

#### POSITION SUMMARY:

As a Human Capital Analyst you will:

- Provide human capital management advisory services, guidance, and assistance for assigned organizations;
- Serve as the primary liaison between management officials and the Shared Service Center (SSC);
- Provide advice on resolving conventional problems related to staffing, recruitment and placement programs, policies, procedures and accepted practices;
- Conduct portions of broader research to evaluate and and enhance program effectiveness and efficiency and recommend changes;
- Provide guidance and analysis on the development of reorganization proposals and changes in program functions.

#### MAJOR DUTIES AND RESPONSIBILITIES:

DUTY 1 35%

Provide human capital management advisory services, guidance, and assistance for assigned organizations. Collaborate with management to develop appropriate recommendations on significant HR concerns which impact a range of proposed/required actions. Provide advice on sound position management and organizational structure, including adherence to Agency and OPM regulations and policy to ensure effective workforce utilization within the scope of organizational functions and personnel available. Gather, plan, conduct, and analyze current data and trends to address any deficiencies and identify needed improvements of complex internal management processes and systems. Attend meetings to provide perspective on management and/or human resources issues and concerns and/or on new and changed policies and procedures.

DUTY 2 25%

Serve as the primary liaison between management officials and the Shared Service Center (SSC). Establish effective relationships with open lines of communications with various departments and organizations. Represent management on a wide range of issues and relay pertinent information to outside representatives. Communicate proper procedures for preparing Requests for personnel actions, SF-52s and ensure documents are reviewed for completeness, accuracy, and conformance to established standard operating procedures. Track personnel actions through the various administrative levels of the organization and inform management of any issues or concerns that may arise concerning completion of action.

DUTY 3 15%

Provide advice on resolving conventional problems related to staffing, recruitment and placement programs, policies, procedures and accepted practices. Analyze current and projected staffing requirements based on precedented subjects available for reference. Provide advice on problems related to recruitment, resources, and special programs that emphasize affirmative action and human resources flexibilities. Provide information concerning the availability of a variety of pay flexibilities, such as Recruitment/Relocation/Retention bonuses and appointments above the minimum. Administer local processes to identify and select individuals for non-competitive placement, including developing internal placement announcements in compliance with applicable regulations and guidelines. Assist management in developing documentation necessary for the recruitment and placement of well qualified candidates in internal or external staffing actions, including developing job analysis, question weighting and selection of EZhire questions.

DUTY 4 15%

Conduct portions of broader research to evaluate and enhance program effectiveness and efficiency and recommend changes. Analyze human resources issues and concerns, consults precedents and interprets available guidelines to identify, consider, and resolve a variety of questions and problems. Develop information for and prepare special or recurring reports and analyses for management's use in decision making. Respond to various data inquiries and information requests. As required, present briefings, lectures, and/or instructions dealing with various human resources functions, programs, and initiatives.

DUTY 5

Provide guidance and analysis on the development of reorganization proposals and changes in program functions. Review reorganization requests to ensure effective workforce utilization, good position management and organization structure, and effective use of available personnel and associated skills. Facilitate the resolution of issues, obtain appropriate concurrences and approvals and forward final package to the SSC and Office of Human Resources. Submit personnel actions (e.g. realignments, reassignments, recruitment packages) to the SSC prior to effective date of reorganization.

Area of expertise or other related information:

## RECRUITMENT KNOWLEDGES, SKILLS, AND ABILITIES (KSAs):

Knowledge of human capital management concepts, principles and practices;

### SA00014

- Skill in written communication;
- Ability to provide advice and guidance concerning an organization's human resources programs;
- 4) Skill in oral communication;
- 5) Ability to guide management in the development of staffing and recruitment strategies;
- 6) Skill in analyzing program operational issues;
- 7) Knowledge of position management and/or workforce utilization principles and practices.

#### **FACTOR LEVEL DESCRIPTIONS:**

# Factor 1 - Knowledge Required by the Position

Level 1-7 (1250 points)

Knowledge of a wide range of human capital management concepts, principles and practices to serve as an advisor and consultant to management officials in planning, developing and conducting human capital management programs.

Knowledge of the full range of position management principles, concepts, practices and techniques sufficient to provide management insight in establishing organizational structures that are efficient, cost effective, and support desired grade levels.

Knowledge of human resources laws, policies, practices and methods in order to provide advice, guidance and innovative solutions in support of assigned organization's programs.

Knowledge of management principles and methods, planning and program goals, objectives and requirements to identify, analyze and recommend solutions to problems in organizational structure, staffing, administrative procedures, or work process.

Skill in oral and written communication sufficient to develop and deliver briefings, project papers, reports and correspondence to foster understanding and acceptance of findings and recommendations.

Skill in researching, assembling, and organizing information to prepare reports and briefings, evaluate trends, identify problem areas, and make recommendations/decisions.

# Factor 2 - Supervisory Controls

Level 2-4 (450 points)

The supervisor sets overall program objectives and available resources, and collaborates in developing deadlines and approaches to unusual or particularly sensitive program and/or situational problems. Assignments are carried out within the broad parameters of program goals and objectives. The employee exercises judgment to independently plan and carry out assignments within the scope of delegated authority. Evaluations and recommendations developed by the employee are usually accepted and authoritative. Employee keeps the supervisor informed of major problems or controversial situations which may adversely impact other areas and recommends viable solutions and alternatives. Work is primarily reviewed in terms of meeting program goals and objectives.

Level 3-3 (275 points)

#### SA00014

Guidelines include 5 USC, Code of Federal Regulations, Executive Orders, OPM regulations, and EPA instructions and regulations, policy statements, government-wide or agency directives, accepted practices, precedent setting decisions, program initiatives, priorities, and established procedures. The employee uses judgment in choosing, interpreting, or adapting available guidelines to specific issues or subjects studied. The employee analyzes the subject and the current guidelines which cover it and makes recommendations for changes.

### Factor 4 - Complexity

Level 4-4 (225 points)

The work involves providing management advisory services in the full range of human capital management functions. Assignments often are to help resolve complex, controversial and/or sensitive problems requiring the ability to assimilate information from a variety of sources and guidelines, consider changing conditions, deal with precedent-setting issues, conduct in-depth analysis of complex organizations or situations, deal with disputes or conflicts, and develop innovative approaches to problems that have been particularly resistant to solutions in the past.

The specialist employs a broad range of fact finding and analytical techniques and applies judgment and professional knowledge to interpret varied and complex factors in the context of the requirements of applicable laws, regulations, or policies. The resolution of these kinds of problems requires an excellent grasp of fundamental technical concepts plus the ability to recognize and accommodate management needs without sacrificing human capital management principles and regulations

#### Factor 5 - Scope and Effect

Level 5-3 (150 points)

The employee provides human capital management advisory and analytical services to highly technical and scientific organizations. The employee applies human capital management criteria to improve the efficiency and productivity of organizations and support employees in serviced organizations. Identifies, analyzes and makes recommendations to resolve conventional problems and situations. May be assigned portions of broader research and participate in the evaluation of program effectiveness at the operating level.

The judgment and recommendations of the employee are relied on very heavily on individual cases as well as systemic problems.

# Factors 6/7 - Personal Contacts/Purpose of Contacts Levels 3c (180 points)

Personal contacts are with managers, supervisors and employees in the serviced organization, with staff at other levels of the agency, and with representatives from the Shared Service Center or other organizations. Contacts are moderately unstructured and often involve either conflicting objectives or situations in which the employee is providing consulting services to agency managers.

The purpose of the contacts is to clarify issues and resolve problems and concerns, to influence management's or employee's position through persuasion, to gain compliance with regulations and requirements, and to influence policies, practices and procedures in alignment with human capital strategy and goals.

Factor 8 - Physical Demands

Level 8-1 (5 points)

# SA00014

Work is primarily sedentary, although some light physical effort may be required to access files, carry documents to meetings, or walk to meeting locations.

## Factor 9 - Work Environment

Level 9-1 (5 points)

Work is typically performed I an adequately lighted and climate controlled office. Some travel may be required.

**TOTAL POINTS: 2540** 

GS-11 Grade Range: 2355-2750

Position Risk Designation: Low

# **Extramural Resources Management Duties Checklist**

This checklist must be used with all PDs to identify the percentage of time an employee is engaged in duties related to managing contracts, grants, cooperative agreements, and interagency agreements. For positions requiring performance of these duties for 25% or more of the employees time, in addition to this checklist, such duties must also be described in the body (major duties area) of the PD.

Employee Information		Percentage of Time Spent on Extramural Resources Management						
Name	Kirklar	d, Adrienne		Х			o extramural resources	
					manageme	nt respo	onsibilities.	
Position Nu	mber	SA00014-004			Total extrar	nural re	sources management duti	es
					occupy less	than 2	5% of time.	
Title HU	20 (	in tal Manhat			Total extrar	nural ro	sources management duti	00
THE NO	WILL C	Capital analyst	++				6 of time. These duties ar	
<del></del>			$\rightarrow$	_			d described in the position	
			$\dashv$		description.		a described in the position	
	SERVICE STATES				i description.			
Series/Grade (65-0301-11				Total extrar	nural re	sources management duti	es	
	Albertaw (						50% of time. These duties	
							d described in the position	
					description.			
						=300c=14#100c0 60		
~								
When this	checklis	t is used as an amendment to a	position	des	cription, the	foilowir	ng signatures are required	l:
Supervisor	's Signa	ture BSCW			Date	1<	5 Jun 15	
Personnel S	Speciali	st's Signature VS/Michelle	305580	w	Date		2/14	
Part 1. Cont	racts Ma	nagement Dutles			<del></del>			
					Monitors ma	nageme	ent and performance of	
Pre-award:							assignments after award	
Plans	Procure	ments					ork for work assignments	
Estim	ates Cos	ts					equests of ACH drawdowns	5
Obtair	ns fundir	g commitments					oursement contracts	
Prepa	res proc	urement requests			Reviews inv			
Writes	s statem	ents of work			Inspects and	daccept	s deliverables	
Revie	ws state	ments of work			Other (list)			
		solicited proposals						
-		re-award inquiries						
		pre-award conferences		Close	-out:			
The second livery with the second		nical evaluation of proposals		1 Protection (V			intractor performance, costs	),
		debriefing/protests			and tasks pe			
Other	(lists)						ts with work performance	
					Closes-out p			
					Performs co			
	Post-award:						to Contracting Officer in	
	Prepares delivery orders				settling clain	ns		
		actor work plans			Other (list)			
		actor progress reports	44	_	L			
		nment-furnished property		erce	ntage of Tim	ie Spen	t on Contracts Manageme	nt
		nanagement, and overall technical						
penorn	nance of	contract after award					%	

	problems/issues			
Pre-application/Application:	Participates in decisions/actions to ensure			
Prepares solicitation for proposals	successful project completion and in decisions to			
Identifies potential grantees for area of program	impose sanctions			
emphasis	Approves payments requests or ACH drawdowns			
Makes initial determinations (whether project is	Reviews requests for modifications, additional			
procurement or assistance, whether agency has	funding, etc., and makes recommendations to			
legal authority, whether applicant is eligible,	Grants Management Office			
whether funding is available, etc.)	Negotiates amendments			
Provides administrative information to applicants	Reviews Cost/Price/Analysis for recipient			
Determines appropriateness of applicant's	contracts/change orders (Superfund only)			
workplan/activities/budget and compliance with	When necessary, recommends termination of the			
regulations and guidelines and negotiates	agreement			
with applicant	Resolves with Grants Management Office			
Assists applicant in resolving issues in application	administrative and financial issues			
For cooperative agreement, determines substantial	Conducts periodic reviews to ensure compliance			
Federal involvement and develops a condition for	with agreement			
agreement	Other (list)			
Negotiates level of funding				
Conducts site visits to evaluate program capability	Close-out:			
Serves as resource to Selection Panel	Certifies deliverables were satisfactory and timely			
Informs applicants of funding decisions	Provides assistance to recipients and Grants			
Other (list)	Management Office to ensure timely close-out			
	Reconciles payment with work performed			
ard:	Notifies recipient of close-out requirements			
Prepares funding package, including Decision	Obtains legal assistance if necessary to resolve			
Memorandum	incomplete close-out			
Obtains concurrences/approvals	If project is audited, responds to issues and ensures			
Reviews/concurs in completed document	recipient complies with audit recommendations			
Establishes project file	Other (list)			
Other (list)	Described of Time Secret on Counts/Conservative			
oject Management/Administration:	Percentage of Time Spent on Grants/Cooperative Agreements Management			
Monitors recipient's activities and progress	- Agreements management			
Reviews reports and deliverables and notifies	1 1%			
recipient of comments				
Provides technical assistance to recipients				
rt 3. Interagency Agreements Duties				
-Agreement:	Monitors cost management and overall technical			
Plans and negotiates work effort	performance			
Estimates costs	Participates in decisions about project			
Obtains funding commitments	modification/termination			
Prepares commitment notice	Conducts periodic review of Superfund State			
Writes or reviews scope of work	Contracts payments receipts (Superfund only)			
Responds to pre-agreement inquiries	Inspects and accepts deliverables			
Participates in pre-agreement conferences	Other (list)			
Coordinates with appropriate staff in developing				
Independent Government Cost Estimates (IGEs)	Close-out:			
Negotiates and ensures execution of Superfund	Reviews final report			
State Contracts (Superfund only)	Decides on disbursement of equipment			
Performs technical evaluation of work plan and	Reconciles payments with work performed			
budget  Prenares funding package and obtains pacessary	Reviews Superfund State Contracts to ensure full			
Prepares funding package and obtains necessary	reimbursement (Superfund only) Certifies deliverables			
concurrences Other (list)	Resolves close-out issues with Grants Management			
Outer (list)	Office/other agency			
	Other (list)			
oject Management/Administration:				
Reviews progress reports/financial reports	Percentage of Time Spent on Interagency Agreements			
- 10 Monte progress reportermental reporte	Management:			